

REF:NS:SEC:  
16<sup>th</sup> February, 2021

**National Stock Exchange of India Limited**  
"Exchange Plaza", 5th Floor,  
Plot No.C/1, G Block  
Bandra-Kurla Complex  
Bandra (East), Mumbai 400051.

**BSE Limited**  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001.

**Bourse de Luxembourg**  
Societe de la Bourse de Luxembourg  
Societe Anonyme/R.C.B. 6222,  
B.P. 165, L-2011 Luxembourg.

**London Stock Exchange Plc**  
10 Paternoster Square  
London EC4M 7LS.

**Sub: SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 - Presentation made to the Analyst/Institutional Investor**

This is further to our letter bearing REF:NS:SEC dated 15<sup>th</sup> February, 2021 wherein we had given you an advance intimation of the upcoming Analyst or Institutional Investor Interactions in terms of Regulation 30(6) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We wish to inform that the Company today virtually participated in Kotak Virtual Investor Conference with Several Funds/Investors and the Presentation(s) which was sent to the Stock Exchanges vide letter bearing REF:NS:SEC dated 5<sup>th</sup> February, 2021 and has been uploaded on the Company's website with the link: <https://www.mahindra.com/resources/investor-reports/FY21/Announcements/M-M-Q3FY21-Earnings-call-Presentations-deck-5th-February-2021.pdf> was shared with them.

Kindly take the same on record.

Yours faithfully,  
For MAHINDRA & MAHINDRA LIMITED



NARAYAN SHANKAR  
COMPANY SECRETARY